

Corporate Management - Cash Limit Analysis 2021/22

Sub Division of Service		Expenditure				Income			Net	PROPOSED SAVINGS Leader's Portfolio	
		Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	2022/23 £
A	Senior Management	633,890	77,030	1,680	0	712,600	0	(74,000)	(74,000)	638,600	0
	Corporate Management Other Costs										
B	Subscriptions to LA Associations	0	179,980	0	0	179,980	0	0	0	179,980	0
C	Precepts, Levies & Contributions	0	0	0	0	0	0	0	0	0	0
D	General Expenses, Past Service Contributions & Misc Income	25,200	442,070	16,000	0	483,270	0	(27,000)	(27,000)	456,270	49,000
E	Central Business District	0	0	0	0	0	0	0	0	0	0
F	City Deal	0	260,000	0	0	260,000	0	0	0	260,000	0
G	Local Government Borrowing Initiative	0	0	0	0	0	0	0	0	0	0
	Total Corporate Management Other Costs	25,200	882,050	16,000	0	923,250	0	(27,000)	(27,000)	896,250	49,000
H	Corporate Initiatives	0	148,000	0	0	148,000	0	0	0	148,000	0
A-H	Corporate Management	659,090	1,107,080	17,680	0	1,783,850	0	(101,000)	(101,000)	1,682,850	49,000

Economic Development - Controllable Budgetary Analysis 2021/22

		Expenditure				Income			Net	PROPOSED SAVINGS BY PORTFOLIO			
Sub Division of Service		Employees	External Spend	Other Expenditure	Internal Income	Gross Expenditure	Grant Income	Other Income	Total Income	Net Expenditure	2022/23		
		£	£	£	£	£	£	£	£	£	£		
A	Service Management & Support	331,060	16,400	770	0	348,230	0	0	0	348,230	0	0	0
B	Major Projects	159,870	1,252,650	166,190	(1,379,000)	199,710	0	0	0	199,710	0	0	0
C	Health & Safety	968,760	32,740	127,000	(371,370)	757,130	0	(203,690)	(203,690)	553,440	0	0	0
Business & Investment													
D	Management & Support Services	704,650	13,400	3,480	(39,000)	682,530	0	(36,000)	(36,000)	646,530	0	0	0
E	Regeneration Initiatives	0	303,630	0	0	303,630	0	0	0	303,630	0	0	0
F	SME Support	0	0	0	0	0	0	(3,310)	(3,310)	(3,310)	0	0	0
G	Youth Foods	199,760	204,500	46,800	0	451,060	0	(305,860)	(305,860)	145,200	0	0	0
H	Innovation and Technology Centres	0	52,560	223,250	0	275,810	0	(1,042,680)	(1,042,680)	(766,870)	0	0	37,000
I	Commercial Opportunities	72,400	23,000	0	0	95,400	0	(627,600)	(627,600)	(532,200)	0	0	0
J	Cardiff Convention	0	50,000	0	0	50,000	0	0	0	50,000	0	0	0
	Total Business & Investment	976,810	647,090	273,530	(39,000)	1,858,430	0	(2,015,450)	(2,015,450)	(157,020)	0	0	37,000
Property													
K	Strategic Estates	1,164,670	6,260	24,620	(206,820)	988,730	0	(169,000)	(169,000)	819,730	0	0	0
L	Property Estates	0	48,840	483,610	0	532,450	0	(5,101,700)	(5,101,700)	(4,569,250)	0	0	110,000
M	Markets	158,150	19,730	107,300	0	285,180	0	(450,840)	(450,840)	(165,660)	0	0	0
	Total Property	1,322,820	74,830	615,530	(206,820)	1,806,360	0	(5,721,540)	(5,721,540)	(3,915,180)	0	0	110,000
N	City Centre Management	128,290	259,260	48,450	(28,000)	408,000	0	(434,310)	(434,310)	(26,310)	0	0	0
Culture, Venues & Events													
O	Culture, Venues & Events Management	193,860	5,110	0	0	198,970	0	(8,500)	(8,500)	190,470	0	0	0
P	St David's Hall and New Theatre	2,916,520	9,014,530	46,630	0	11,977,680	(65,000)	(11,852,970)	(11,917,970)	59,710	0	0	0
Q	Cardiff Singer of the World	0	144,000	0	(72,000)	72,000	0	0	0	72,000	0	0	0
R	Events	495,070	170,460	117,410	(123,480)	659,460	0	(336,860)	(336,860)	322,600	0	0	0
S	Protocol Services	112,780	30,880	220	0	143,880	0	0	0	143,880	0	0	0
T	Venues and Cultural Heritage	2,885,870	1,798,550	128,770	(50,000)	4,763,190	0	(7,473,210)	(7,473,210)	(2,710,020)	0	30,000	0
U	Tourism, Development & Visitor Services	376,500	135,770	1,460	0	513,730	0	(233,250)	(233,250)	280,480	0	0	0
P-W	Cross Division										0	5,000	0
	Total Culture, Venues & Events	6,980,600	11,299,300	294,490	(245,480)	18,328,910	(65,000)	(19,904,790)	(19,969,790)	(1,640,880)	0	35,000	0
V	Parks	5,180,430	462,980	1,076,530	(583,330)	6,136,610	(30,000)	(1,365,060)	(1,395,060)	4,741,550	0	20,000	0
Sport Leisure & Development													
W	Sports Development	0	734,670	0	(10,900)	723,770	(723,770)	0	(723,770)	0	0	0	0
X	Outdoor Sport	246,240	40,920	96,600	0	383,760	0	(181,750)	(181,750)	202,010	0	5,000	0
Y	Leisure & Play Discontinued	0	0	0	0	0	0	0	0	0	0	0	0
Z	Leisure Services	963,980	195,600	130,480	(280,970)	1,009,090	(227,000)	(536,240)	(763,240)	245,850	0	6,000	0
AA	Sailing Centre	61,110	7,890	1,000	0	70,000	0	(70,700)	(70,700)	(700)	0	0	0
AB	Cardiff International White Water	874,990	231,750	538,130	(37,300)	1,607,570	0	(1,606,550)	(1,606,550)	1,020	0	50,000	0
AC	Channel View Leisure Centre	270,260	95,320	48,560	(43,200)	370,940	0	(403,350)	(403,350)	(32,410)	0	0	0
AD	Play Services	495,810	145,200	21,170	0	662,180	0	0	0	662,180	0	0	0
AE	Sport Leisure & Development Management	76,600	2,900	600	0	80,100	0	0	0	80,100	0	0	0
AF	Landscape Design	160,760	18,360	1,380	(182,900)	(2,400)	0	0	0	(2,400)	0	9,000	0
	Total Sport Leisure & Development	3,149,750	1,472,610	837,920	(555,270)	4,905,010	(950,770)	(2,798,590)	(3,749,360)	1,155,650	0	70,000	0
Total Facilities Management													
AG	Hard FM (Building Maintenance)	2,634,500	1,514,700	10,631,160	(14,941,610)	(161,250)	0	0	0	(161,250)	0	0	0
AH	Security & Portering	824,590	7,100	0	(836,010)	(4,320)	0	0	0	(4,320)	0	0	0
AI	Cleaning	4,926,610	90,280	218,140	(5,262,270)	(27,240)	0	0	0	(27,240)	0	0	0
AJ	Schools Caretaking	0	0	0	0	0	0	0	0	0	0	0	0
AK	Pest Control	332,800	19,250	5,690	(104,870)	252,870	0	(338,750)	(338,750)	(85,880)	0	0	0
AL	FM Buildings	0	0	6,637,350	(380,430)	6,256,920	0	(1,265,310)	(1,265,310)	4,991,610	0	0	140,000
AM	Accommodation Account	0	0	0	24,560	24,560	0	0	0	24,560	0	0	0
AN	Building Support	1,193,480	37,560	10,660	0	1,241,700	0	(132,000)	(132,000)	1,109,700	0	0	0
AO	County Estate Support	710	0	0	0	710	0	0	0	710	0	0	0
	Total Facilities Management	9,912,690	1,668,890	17,503,000	(21,500,630)	7,583,950	0	(1,736,060)	(1,736,060)	5,847,890	0	0	140,000
AP	Project Design & Development	2,193,300	1,348,550	66,750	(3,678,200)	(69,600)	0	(10,200)	(10,200)	(79,800)	0	0	0
AQ	Regulatory	0	4,783,000	31,200	0	4,814,200	0	(1,318,080)	(1,318,080)	3,496,120	86,000	0	0
	Economic Development	31,304,380	23,318,300	21,041,360	(28,587,100)	47,076,940	(1,045,770)	(35,507,770)	(36,553,540)	10,523,400	86,000	125,000	287,000

Recycling and Neighbourhood Services - Controllable Budgetary Analysis 2021/22

Sub Division of Service		Expenditure				Income			Net	PROPOSED SAVINGS Clean Streets, Recycling and Environment	
		Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	2022/23 £
Street Scene - Recycling & NBH Service											
A	Management & Support	1,194,670	175,530	1,810,960	(232,440)	2,948,720	0	(26,330)	(26,330)	2,922,390	0
B	Recycling & Waste Collections	8,769,470	3,648,800	1,619,640	(819,080)	13,218,830	0	(4,752,790)	(4,752,790)	8,466,040	0
C	Recycling Waste Treatment	3,838,450	4,113,550	1,454,360	(632,600)	8,773,760	(1,952,940)	(1,738,890)	(3,691,830)	5,081,930	172,000
D	Waste Disposal	100	6,898,830	(18,320)	(1,723,000)	5,157,610	(1,767,790)	(373,160)	(2,140,950)	3,016,660	0
E	Waste Strategy & Education	369,750	8,200	8,830	0	386,780	0	0	0	386,780	0
F	Waste Enforcement	970,830	96,010	55,820	0	1,122,660	0	(320,210)	(320,210)	802,450	0
G	Street Cleansing	5,106,970	242,620	742,150	(126,000)	5,965,740	0	(690,840)	(690,840)	5,274,900	90,000
A-G	Total Street Scene - Recycling & NBH Serv	20,250,240	15,183,540	5,673,440	(3,533,120)	37,574,100	(3,720,730)	(7,902,220)	(11,622,950)	25,951,150	262,000

Education - Controllable Base 2021/22

		Expenditure					Income			Net	PROPOSED SAVINGS BY PORTFOLIO	
		Employees	External Spend	Other Expenditure	Internal Income	Gross Expenditure	Grant Income	Other Income	Total Income	Net Expenditure	Children & Families	Education, Employment & Skills
Sub Division of Service		£	£	£	£	£	£	£	£	2022/23		
		£	£	£	£	£	£	£	£	£		
Non-Delegated Schools												
A	Non - Delegated Schools	431,750	25,900	8,823,110	(160,000)	9,120,760	(28,000)	0	(28,000)	9,092,760	0	0
B	Out of School Childcare	139,000	1,000	0	0	140,000	0	(143,000)	(143,000)	(3,000)	0	0
Total Non-Delegated Schools		570,750	26,900	8,823,110	(160,000)	9,260,760	(28,000)	(143,000)	(171,000)	9,089,760	0	0
C	Out of Area Placements	0	7,281,730	0	0	7,281,730	0	(433,000)	(433,000)	6,848,730	0	0
D	Senior Management	304,370	1,000	5,200	(134,250)	176,320	0	0	0	176,320	0	0
Inclusion												
E	ALN - Specialist Teaching	4,081,360	165,600	0	(4,246,590)	370	0	0	0	370	0	0
F	ALN - Non-Delegated Schools	1,146,050	146,100	4,240	(225,940)	1,070,450	0	(140,000)	(140,000)	930,450	0	0
Total Inclusion		5,227,410	311,700	4,240	(4,472,530)	1,070,820	0	(140,000)	(140,000)	930,820	0	0
Performance & Resources												
G	Performance & Resources	250,700	228,180	300,460	(134,840)	644,500	(72,000)	(230,210)	(302,210)	342,290	0	0
H	Catering	4,557,450	4,200,490	1,705,200	(5,936,670)	452,6470	(450,000)	(4,631,700)	(5,081,700)	(555,230)	0	0
I	Music Service	1,102,210	23,600	69,010	(368,550)	826,270	0	(833,860)	(833,860)	(7,590)	0	0
J	Outdoor Pursuits Centre	387,780	71,530	52,940	(224,000)	288,250	0	(317,700)	(317,700)	(29,450)	0	0
K	E- Learning	89,300	0	0	0	89,300	0	(88,940)	(88,940)	360	0	0
Total Performance & Resources		6,387,440	4,523,800	2,127,610	(6,664,060)	6,374,790	(522,000)	(6,102,410)	(6,624,410)	(249,620)	0	0
Achievement												
L	School Improvement	104,360	1,776,520	0	(55,380)	1825500	0	(14,160)	(14,160)	1,811,340	0	45,000
M	Youth Service	1,901,840	385,560	41,890	(11,880)	2317410	(1,236,000)	(1,000)	(1,237,000)	1,080,410	0	0
N	Home & Hospital Tuition / EOTAS	1,033,480	703,190	6,150	(650,000)	1,092,820	0	0	0	1,092,820	0	0
O	Education Welfare	306,320	5,950	8,090	(69,520)	250,840	0	0	0	250,840	0	0
P	Partnerships & Performance	518,360	88,130	500	(104,210)	502,780	(32,000)	0	(32,000)	470,780	0	0
Q	Admissions	557,460	45,180	730	(13,200)	590,170	0	0	0	590,170	0	0
R	Early Years	0	76,010	0	0	76,010	0	0	0	76,010	35,000	0
S	Client Support Servies	318,190	20,520	730	(583,840)	(244,400)	0	(10,000)	(10,000)	(254,400)	0	0
T	Governor Services	145,450	0	0	(106,000)	39,450	0	0	0	39,450	0	0
U	Child Friendly Cities	0	145,000	0	0	145,000	0	0	0	145,000	0	0
Total Achievement		4,885,460	3,246,060	58,090	(1,594,030)	6,595,580	(1,268,000)	(25,160)	(1,293,160)	5,302,420	35,000	45,000
Education Grants												
V	EIG	0	11,608,030	20	0	11,608,050	(11,608,030)	0	(11,608,030)	20	0	0
W	Pupil Development Grant	0	10,058,400	10	0	10,058,410	(10,058,400)	0	(10,058,400)	10	0	0
X	MEAG	3,720,070	202,290	4,230	0	3,926,590	(3,926,560)	0	(3,926,560)	30	0	0
Y	Travellers Service	200,190	106,570	2,860	0	309,620	(309,600)	0	(309,600)	20	0	0
Z	Families First Education Services	21,850	506,580	0	(506,580)	21,850	0	0	0	21,850	0	0
AA	Miscellaneous Grants	131,450	96,100	0	0	227,550	(227,550)	0	(227,550)	0	0	0
AB	LAC	260,770	60,990	16,000	(78,500)	259,260	0	0	0	259,260	0	0
Total Achievement		4,334,330	22,638,960	23,120	(585,080)	26,411,330	(26,130,140)	0	(26,130,140)	281,190	0	0
AC	SOP Programme	1,050,230	1,653,800	(3,393,660)	(3,709,120)	(4,398,750)	0	0	0	(4,398,750)	0	200,000
AD	School Transport	130,670	6,967,500	590,000	0	7,688,170	0	(75,810)	(75,810)	7,612,360	0	0
A-AD	Cross Directorate										0	30,000
Education		22,890,660	46,651,450	8,237,710	(17,319,070)	60,460,750	(27,948,140)	(6,919,380)	(34,867,520)	25,593,230	35,000	275,000
Delegated Schools		225,566,740	42,878,120	19,775,180	(10,752,920)	277,467,120	(14,483,300)	(5,383,820)	(19,867,120)	257,600,000		

Planning, Transport & Environment - Cash Limit Analysis 2021/22

		Expenditure				Income			Net	PROPOSED SAVINGS Strategic Planning & Transport
Sub Division of Service	Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	2022/23 £
A Service Management & Support	882,130	28,650	5,410	(132,000)	784,190	0	0	0	784,190	0
Planning and Building Control										
B Head of Planning	92,600	160	80	(9,930)	82,910	0	0	0	82,910	0
C Planning	2,352,020	509,120	2,310	(390,110)	2,473,340	0	(2,818,520)	(2,818,520)	(345,180)	0
D Building Control Services	675,390	36,270	46,750	0	758,410	0	(703,230)	(703,230)	55,180	60,000
Total Planning and Building Control	3,120,010	545,550	49,140	(400,040)	3,314,660	0	(3,521,750)	(3,521,750)	(207,090)	60,000
Transport Planning, Policy & Strategy										
E Head of Transport	94,690	1,370	390	(13,000)	83,450	0	0	0	83,450	0
F Transport Vision, Policy & Strategy	1,092,890	35,080	219,620	(770,590)	577,000	(182,000)	(132,330)	(314,330)	262,670	25,000
G Major Project Development	86,590	1,620	19,000	(107,260)	(50)	0	(4,250)	(4,250)	(4,300)	0
H Network Management	749,850	405,320	(10,000)	(191,420)	953,750	0	(586,890)	(586,890)	366,860	0
I Design Control	883,050	47,820	6,320	(1,408,350)	(471,160)	0	0	0	(471,160)	0
J Section 278/38	381,690	2,080	460,930	(372,950)	471,750	0	(790,920)	(790,920)	(319,170)	10,000
K Public Transport	389,040	13,739,978	9,390	(6,153,220)	7,985,188	(12,248,908)	(390,890)	(12,639,798)	(4,654,610)	0
L Commercial Activities Events	392,650	91,980	13,500	(44,790)	453,340	0	(397,000)	(397,000)	56,340	0
M Highways Licensing & Enforcement	259,920	17,520	14,340	(66,130)	225,650	0	(642,060)	(642,060)	(416,410)	0
N Road Safety	541,505	124,268	358,044	(10,000)	1,013,817	(649,707)	0	(649,707)	364,110	30,000
Total Transport Planning, Policy & Strategy	4,871,875	14,467,036	1,091,534	(9,137,710)	11,292,735	(13,080,615)	(2,944,340)	(16,024,955)	(4,732,220)	65,000
Bereavement, Registration & Dogs Home										
O Bereavement, Registration & Dogs Home Mgt	76,330	710	1,910	0	78950	0	0	0	78,950	0
P Bereavement Services	1,559,190	319,200	1,122,540	(384,000)	2616930	0	(3,753,000)	-3753000	(1,136,070)	0
Q Registration Services	605,120	49,120	34,430	0	688670	0	(896,340)	-896340	(207,670)	0
R Cardiff Dogs Home	404,470	32,980	51,870	(115,000)	374320	0	(170,400)	-170400	203,920	0
Total Bereavement, Registration & Dogs Home	2,645,110	402,010	1,210,750	(499,000)	3,758,870	0	(4,819,740)	(4,819,740)	(1,060,870)	0
Street Scene - Highways Inf Ops										
S Head of Street Scene - High Inf Ops	145,660	2,030	1,750	(45,280)	104160	0	0	0	104,160	0
T Network Operations	75,000	5,000	(317,000)	(115,000)	-352000	0	(100,000)	-100000	(452,000)	0
U Assets, Engineering & Operations	3,977,940	984,610	6,010,914	(1,956,270)	9017194	(283,264)	(1,897,700)	-2180964	6,836,230	76,000
Total Highway Operations	4,198,600	991,640	5,695,664	(2,116,550)	8,769,354	(283,264)	(1,997,700)	(2,280,964)	6,488,390	76,000
V Civil Parking Enforcement	3,760,975	1,382,150	5,050,640	(178,000)	10,015,765	0	(10,268,390)	(10,268,390)	(252,625)	0
W Energy & Sustainability	435,070	250,880	868,780	(280,240)	1,274,490	(25,000)	(1,311,180)	(1,336,180)	(61,690)	0
A-W Cross Directorate										0
Planning, Transport & Environment	19,913,770	18,067,916	13,971,918	(12,743,540)	39,210,064	(13,388,879)	(24,863,100)	(38,251,979)	958,085	201,000

People & Communities - Housing & Communities - Controllable Budgetary Analysis 2021/22

		Expenditure					Income			Net	PROPOSED SAVINGS Housing & Communities
Sub Division of Service	Employees	External Spend	Other Expenditure	Internal Income	Gross Expenditure	Grant Income	Other Income	Total Income	Net Expenditure	2022/23	
	£	£	£	£	£	£	£	£	£	£	
Director of Housing and Communities											
A	Director of Housing and Communities	118,380	3,190	42,900	(12,000)	152,470	0	(96,150)	(96,150)	56,320	0
B	Business Performance & Support	1,045,730	5,470	1,240	(611,280)	441,160	0	(240,410)	(240,410)	200,750	0
	Assistant Director & Support Total	1,164,110	8,660	44,140	(623,280)	593,630	0	(336,560)	(336,560)	257,070	0
Advice & Benefits											
C	Central Advice Hub	1,485,640	318,340	42,510	(339,480)	1,507,010	(216,010)	(356,380)	(572,390)	934,620	0
D	Benefit Assessment	2,565,150	1,738,570	147,343,570	(410,050)	151,237,240	(144,086,310)	(5,252,810)	(149,339,120)	1,898,120	174,000
E	Into Work	2,941,720	855,170	116,450	(316,650)	3,596,690	(2,966,020)	(515,970)	(3,481,990)	114,700	0
F	Adult Learning	827,870	145,680	91,920	0	1,065,470	(985,600)	(18,000)	(1,003,600)	61,870	0
G	Cardiff Works	5,487,830	28,420	11,350	(6,138,410)	(610,810)	0	(85,000)	(85,000)	(695,810)	0
	Advice & Benefits Total	13,308,210	3,086,180	147,605,800	(7,204,590)	156,795,600	(148,253,940)	(6,228,160)	(154,482,100)	2,313,500	174,000
H	Homelessness & Hostels	6,180,660	1,413,120	2,258,820	(3,654,040)	6,198,560	(429,630)	(3,665,530)	(4,095,160)	2,103,400	39,000
Service Development & Improvement											
I	Housing Strategy	123,820	0	0	(31,410)	92,410	0	(67,680)	(67,680)	24,730	0
J	Tenant Participation	146,450	7,240	145,040	0	298,730	0	(111,750)	(111,750)	186,980	0
L	Complaints & Appeals	261,170	0	6,000	0	267,170	0	(168,890)	(168,890)	98,280	0
M	Business Project & Support	42,140	0	0	0	42,140	0	(30,770)	(30,770)	11,370	0
N	Systems & Development	191,370	0	0	0	191,370	0	(141,860)	(141,860)	49,510	0
O	Project Management	165,340	0	0	(165,300)	40	0	0	0	40	0
	Service Development & Improvement Total	930,290	7,240	151,040	(196,710)	891,860	0	(520,950)	(520,950)	370,910	0
Preventative Services											
P	Disabled Facility Services	858,730	22,160	10,900	(40,660)	851,130	0	(1,385,120)	(1,385,120)	(533,990)	0
Q	Independent Living	2,360,490	170,690	8,300	(214,290)	2,325,190	0	(1,793,980)	(1,793,980)	531,210	0
R	Day Opportunities	380,660	1,860	7,640	0	390,160	0	0	0	390,160	0
S	Occupational Therapy	1,135,440	9,820	(95,800)	0	1,049,460	0	(62,490)	(62,490)	986,970	0
T	Joint Equipment	469,440	1,900,200	1,162,795	(987,375)	2,545,060	0	(1,810,930)	(1,810,930)	734,130	0
	Preventative Services Total	5,204,760	2,104,730	1,093,835	(1,242,325)	7,161,060	0	(5,052,520)	(5,052,520)	2,108,480	0
Partnership Delivery											
U	Partnership Delivery & Management	90,210	127,600	(19,090)	(53,770)	144,950	0	0	0	144,950	0
V	Supporting People	200,060	14,538,360	4,907,750	0	19,646,170	(19,421,230)	0	(19,421,230)	224,940	0
W	Families First	102,450	4,899,060	23,000	0	5,024,510	(5,024,510)	0	(5,024,510)	0	0
X	Legacy Fund	427,110	122,420	13,830	0	563,360	(563,360)	0	(563,360)	0	0
Y	Homelessness Prevention	578,140	881,300	106,050	(715,870)	849,620	(849,620)	0	(849,620)	0	0
Z	Dom Abuse & Comm Cov Grants	62,050	1,695,060	97,820	(1,493,370)	361,560	(361,560)	0	(361,560)	0	0
	Partnership Delivery - Total	1,460,020	22,263,800	5,129,360	(2,263,010)	26,590,170	(26,220,280)	0	(26,220,280)	369,890	0
Early Help											
AA	Family Gateway & Support	1,427,920	0	0	(1,051,130)	376,790	0	0	0	376,790	0
AB	Cardiff Parenting Services	1,243,930	111,890	34,200	(1,390,020)	0	0	0	0	0	0
AC	Childcare	279,350	181,410	6,600	(192,500)	274,860	(263,060)	0	(263,060)	11,800	0
AD	Flying Start	3,111,250	6,312,550	595,030	0	10,018,830	(10,106,840)	0	(10,106,840)	(88,010)	0
AE	30 Hr Childcare grant	431,200	7,836,520	1,800	0	8,269,520	(8,270,520)	0	(8,270,520)	(1,000)	0
AF	Child Development Fund	1,011,810	0	0	0	1,011,810	(1,011,810)	0	(1,011,810)	0	0
	Early Help - Total	7,505,460	14,442,370	637,630	(2,633,650)	19,951,810	(19,652,230)	0	(19,652,230)	299,580	0
Hubs & Community Services											
AG	Library Strategy	582,380	679,320	9,800	0	1,271,500	(25,000)	(37,330)	(62,330)	1,209,170	0
AH	Learning for Life	372,420	44,510	36,000	0	452,930	0	(484,240)	(484,240)	(31,310)	0
AI	Community & Wellbeing Hubs	3,029,420	153,150	577,610	(162,950)	3,597,230	0	(535,070)	(535,070)	3,062,160	101,000
	Hubs & Community Services Total	3,984,220	876,980	623,410	(162,950)	5,321,660	(25,000)	(1,056,640)	(1,081,640)	4,240,020	101,000
AJ	Neighbourhood Regeneration	0	0	85,260	0	85,260	0	(1,280)	(1,280)	83,980	0
AK	Housing Projects	801,890	0	76,020	0	877,910	0	(213,400)	(213,400)	664,510	68,000
	Housing and Communities	40,539,620	44,203,080	157,705,315	(17,980,555)	224,467,460	(194,581,080)	(17,075,040)	(211,656,120)	12,811,340	382,000

People & Communities -Performance & Partnerships - Controllable Budgetary Analysis 2021/22

		Expenditure				Income			Net	PROPOSED SAVINGS BY PORTFOLIO		
									Leader's Portfolio	Finance, Modernisation & Performance		
Sub Division of Service	Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	2022/23		
										£	£	
Performance & Partnerships												
A	Head of Performance & Partnerships	119,580	0	730	0	120,310	0	0	0	120,310		
B	Cabinet Office	705,980	100,420	4,220	(15,000)	795,620	(45,000)	0	(45,000)	750,620		
C	Performance Management	381,550	4,330	(10)	0	385,870	0	(12,500)	(12,500)	373,370		
D	Media & Communications	800,530	54,960	300	(140,410)	715,380	0	(92,190)	(92,190)	623,190	30,000	
E	Policy & Partnerships	55,470	12,730	60	0	68,260	0	(23,600)	(23,600)	44,660	34,000	
F	Prevent Co-ordinator	209,760	148,380	3,150	0	361,290	(361,290)	0	(361,290)	0		
G	Cohesion and Engagement	455,650	217,940	4,020	(75,000)	602,610	(162,080)	0	(162,080)	440,530	20,000	
H	Bilingual Cardiff	637,470	73,690	0	(99,120)	612,040	0	(376,320)	(376,320)	235,720	25,000	
I	Community Safety	117,780	4,707,720	3,000	0	4,828,500	(4,710,680)	0	(4,710,680)	117,820		
Performance & Partnerships - Total		3,483,770	5,320,170	15,470	(329,530)	8,489,880	(5,279,050)	(504,610)	(5,783,660)	2,706,220	89,000	20,000

Adults Services - Controllable Budgetary Analysis 2021/22

Sub Division of Service		Expenditure				Income			Net	PROPOSED SAVINGS	
		Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	Social Care, Health & Well-being
										2022/23 £	
Older People Services											
A	Assessment and Care - OP	3,441,360	42,230	12,630	(550,000)	2,946,220	0	0	0	2,946,220	0
B	Older People Internal Day Care	0	0	0	0	0	0	(9,000)	(9,000)	(9,000)	0
C	Reablement Service	3,900,820	113,160	90,620	0	4,104,600	0	(490,000)	(490,000)	3,614,600	0
D	OP Grant Schemes	1,457,920	118,990	29,530	0	1,606,440	0	(1,578,470)	(1,578,470)	27,970	0
E	Older People - Other	0	0	76,500	(25,000)	51,500	0	0	0	51,500	0
F	OP - Commissioned Services	0	47,502,870	3,224,770	0	50,727,640	(1,935,000)	(10,761,630)	(12,696,630)	38,031,010	159,000
G	Residual Residential Home Costs	0	0	0	0	0	0	0	0	0	0
Older People Services		8,800,100	47,777,250	3,434,050	(575,000)	59,436,400	(1,935,000)	(12,839,100)	(14,774,100)	44,662,300	159,000
H	MHSOP (Commissioning and Assessment)	529,180	7,611,110	413,260	0	8,553,550	0	(1,410,000)	(1,410,000)	7,143,550	175,000
Learning Disabilities											
I	Learning Disabilities - Assessment and Care	2,424,200	55,580	21,400	0	2,501,180	0	(987,710)	(987,710)	1,513,470	0
J	Learning Disabilities - Commissioned Services	0	37,783,600	2,565,810	0	40,349,410	(190,000)	(4,768,360)	(4,958,360)	35,391,050	200,000
K	Learning Disabilities - Internal Supported Accommodation	2,512,590	27,980	35,870	0	2,576,440	(372,110)	(50,000)	(422,110)	2,154,330	0
L	Learning Disabilities - Day Centres	2,532,850	117,390	135,820	0	2,786,060	0	(470)	(470)	2,785,590	0
Learning Disability Services		7,469,640	37,984,550	2,758,900	0	48,213,090	(562,110)	(5,806,540)	(6,368,650)	41,844,440	200,000
M	Mental Health	2,648,510	5,384,210	482,000	0	8,514,720	0	(617,690)	(617,690)	7,897,030	302,000
N	Physical Disabilities	18,990	5,980,160	4,333,310	0	10,332,460	0	(436,000)	(436,000)	9,896,460	0
O	Substance Misuse	492,090	1,193,440	30,490	0	1,716,020	0	(160,420)	(160,420)	1,555,600	0
P	Emergency Duty Team/Grants/Other Adults Services	864,880	1,054,180	1,380	0	1,920,440	0	(155,500)	(155,500)	1,764,940	0
Support											
Q	Commissioning Support and Recharges	675,230	35,000	911,110	0	1,621,340	0	0	0	1,621,340	0
R	Management Support	1,144,110	139,990	14,080	(188,000)	1,110,180	0	(226,710)	(226,710)	883,470	0
S	Business Support	1,334,560	12,940	3,430	0	1,350,930	0	0	0	1,350,930	0
Support		3,153,900	187,930	928,620	(188,000)	4,082,450	0	(226,710)	(226,710)	3,855,740	0
A-S	Adult Services	23,977,290	107,172,830	12,382,010	(763,000)	142,769,130	(2,497,110)	(21,651,960)	(24,149,070)	118,620,060	836,000

Children's Services - Controllable Budgetary Analysis 2021/22

Sub Division of Service		Expenditure				Income			Net	PROPOSED SAVINGS	
		Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	Children & Families 2022/23 £
Localities											
A	South	2,348,010	149,040	51,200	(97,890)	2,450,360	0	(3,250)	(3,250)	2,447,110	
B	North	2,397,980	106,360	53,850	0	2,558,190	0	(1,750)	(1,750)	2,556,440	
C	East	2,289,710	46,200	39,950	0	2,375,860	0	0	0	2,375,860	
D	Commissioned and Direct Services	15,870	3,660,990	94,000	0	3,770,860	0	0	0	3,770,860	
Total Localities		7,051,570	3,962,590	239,000	(97,890)	11,155,270	0	(5,000)	(5,000)	11,150,270	
E	Children with Disabilities	1,184,740	1,278,010	735,120	0	3,197,870	0	(2,600)	(2,600)	3,195,270	
Substitute Family Care											
F	Connected Persons	250,760	148,000	2,800	(24,270)	377,290	0	0	0	377,290	
G	Fostering	843,500	4,896,430	10,040	0	5,749,970	0	0	0	5,749,970	
H	Placements	249,250	32,975,880	440	0	33,225,570	0	(184,820)	(184,820)	33,040,750	2,559,000
I	Children's Homes	2,557,030	54,390	17,130	0	2,628,550	0	0	0	2,628,550	
J	Adoption	129,030	1,835,220	1,000	0	1,965,250	0	(131,700)	(131,700)	1,833,550	
Total Substitute Family Care		4,029,570	39,909,920	31,410	(24,270)	43,946,630	0	(316,520)	(316,520)	43,630,110	2,559,000
Restorative Leaving & Edge of Care Servi											
K	Personal Advisor Service	751,210	3,500	12,930	(10,860)	756,780	0	0	0	756,780	
L	IFSS	566,800	0	0	0	566,800	0	(284,000)	(284,000)	282,800	
M	Grants	579,180	273,030	9,150	(266,500)	594,860	(75,270)	(521,510)	(596,780)	(1,920)	
N	Early Intervention	834,010	225,910	59,000	0	1,118,920	0	0	0	1,118,920	
O	Unaccompanied Asylum Seeker Children	95,010	546,230	264,950	0	906,190	(1,121,750)	(34,600)	(1,156,350)	(250,160)	
P	Leaving Care	205,710	2,210,200	327,470	0	2,743,380	0	(27,010)	(27,010)	2,716,370	
Early Intervention & Prevention		3,031,920	3,258,870	673,500	(277,360)	6,686,930	(1,197,020)	(867,120)	(2,064,140)	4,622,790	
Q	Improvement & Strategy	1,513,190	7,300	16,040	(52,430)	1,484,100	0	(90,000)	(90,000)	1,394,100	
Strategy Performance & Resources											
R	Performance Management	129,300	211,360	531,340	(366,220)	505,780	0	0	0	505,780	
S	Management & Admin	2,960,810	847,900	41,320	(171,040)	3,678,990	(2,454,630)	(64,380)	(2,519,010)	1,159,980	84,000
T	Support Other Services	0	370	23,600	0	23,970	0	0	0	23,970	
U	Training & Development	163,800	0	0	(412,440)	(248,640)	0	(100,000)	(100,000)	(348,640)	
V	Social Care Workforce Dev Prog	1,025,400	18,800	35,560	0	1,079,760	(756,670)	0	(756,670)	323,090	
Strategy Performance & Resources		4,279,310	1,078,430	631,820	(949,700)	5,039,860	(3,211,300)	(164,380)	(3,375,680)	1,664,180	84,000
W	National Adoption Service	304,720	60,140	9,670	0	374,530	(378,080)	(1,000)	(379,080)	(4,550)	
X	Youth Justice Service	1,455,300	420,150	38,800	(113,730)	1,800,520	(1,072,090)	(13,270)	(1,085,360)	715,160	
Wellbeing Protection & Support											
Y	Intake & Assessment	2,458,230	75,370	35,200	0	2,568,800	0	0	0	2,568,800	
Z	MASH	571,720	4,120	44,200	0	620,040	0	(4,300)	(4,300)	615,740	
AA	Support 4 Families	821,890	800	8,270	(653,560)	177,400	0	0	0	177,400	
AB	Children at Risk	726,880	505,510	3,200	0	1,235,590	0	(1,236,400)	(1,236,400)	(810)	
Wellbeing Protection & Support		4,578,720	585,800	90,870	(653,560)	4,601,830	0	(1,240,700)	(1,240,700)	3,361,130	
Children's Services		27,429,040	50,561,210	2,466,230	(2,168,940)	78,287,540	(5,858,490)	(2,700,590)	(8,559,080)	69,728,460	2,643,000

Resources - Controllable Budgetary Analysis 2021/22

		Expenditure				Income			Net	
Sub Division of Service	Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	
Finance										
A	Transactional Finance	627,200	664,830	830	(882,860)	410,000	0	(162,200)	(162,200)	247,800
B	Information & Governance	779,880	82,330	60	(494,640)	367,630	(18,000)	(28,750)	(46,750)	320,880
C	Audit Services	581,760	14,220	2,700	(13,190)	585,490	0	(38,770)	(38,770)	546,720
D	Accountancy inc Insurance	2,867,540	63,250	4,630	(1,114,300)	1,821,120	(28,000)	(373,030)	(401,030)	1,420,090
E	Revenue Services inc Pensions	4,597,340	579,600	232,380	(54,690)	5,354,630	0	(3,609,970)	(3,609,970)	1,744,660
F	HOF Projects & CIPFA Trainee	263,410	25,300	0	0	288,710	0	0	0	288,710
G	Capital Ambition Delivery Team	406,810	19,860	2,000	(100,000)	328,670	0	0	0	328,670
A-G	Across Division									
	Total Finance	10,123,940	1,449,390	242,600	(2,659,680)	9,156,250	(46,000)	(4,212,720)	(4,258,720)	4,897,530
H	Commissioning & Procurement	1,349,920	14,270	440	(381,540)	983,090	0	(624,430)	(624,430)	358,660
Human Resources										
J	Management	399,460	462,890	(20)	(58,620)	803,710	0	(47,300)	(47,300)	756,410
K	Service Delivery	1,713,010	102,790	590	(864,950)	951,440	0	(331,760)	(331,760)	619,680
L	Employee Relations	88,710	1,170	280	0	90,160	0	0	0	90,160
M	Organisational Development	932,000	2,800	(40)	(668,580)	266,180	0	0	0	266,180
N	Cardiff Academy	532,690	1,600	(10)	(39,080)	495,200	0	(194,000)	(194,000)	301,200
O	First Point of Contact Team	416,230	0	0	0	416,230	0	0	0	416,230
	Total Human Resources	4,082,100	571,250	800	(1,631,230)	3,022,920	0	(573,060)	(573,060)	2,449,860
Chief Digital Officer										
P	Chief Digital Officer	175,730	0	0	(10,000)	165,730	0	0	0	165,730
Q	Customer Services	4,745,720	2,476,070	120,180	(783,310)	6,558,660	0	(5,749,220)	(5,749,220)	809,440
R	Rent Smart Wales	1,971,850	219,150	274,640	0	2,465,640	0	(2,469,190)	(2,469,190)	(3,550)
S	ICT Services	3,413,240	2,028,120	(380)	(1,796,830)	3,644,150	0	(340,510)	(340,510)	3,303,640
T	ICT Holding A/C	0	2,236,060	0	(771,800)	1,464,260	0	(391,730)	(391,730)	1,072,530
U	ICT - Recoverables	1,196,840	1,411,400	20,320	(2,966,410)	(337,850)	0	(189,580)	(189,580)	(527,430)
V	Enterprise Architecture	146,550	50,260	2,470	0	199,280	0	0	0	199,280
W	Emergency Management Unit	214,650	22,930	2,370	0	239,950	0	(23,000)	(23,000)	216,950
	Total Chief Digital Officer	11,864,580	8,443,990	419,600	(6,328,350)	14,399,820	0	(9,163,230)	(9,163,230)	5,236,590

Governance & Legal Services - Controllable Budgetary Analysis 2021/22

		Expenditure				Income			Net	PROPOSED SAVINGS
Sub Division of Service	Employees £	External Spend £	Other Expenditure £	Internal Income £	Gross Expenditure £	Grant Income £	Other Income £	Total Income £	Net Expenditure £	2022/23 £
Legal Services:-										
A County Solicitor	138,680	1,200	50	0	139,930	0	(16,000)	(16,000)	123,930	0
B Legal Services	2,792,270	960,970	20,850	(372,210)	3,401,880	0	(1,093,580)	(1,093,580)	2,308,300	0
Total Legal Services	2,930,950	962,170	20,900	(372,210)	3,541,810	0	(1,109,580)	(1,109,580)	2,432,230	0
C Monitoring Officer	215,100	0	0	0	215,100	0	0	0	215,100	0
E Democratic and Scrutiny Services	773,720	30,620	1,600	0	805,940	0	(28,000)	(28,000)	777,940	0
F Electoral Services	0	0	0	0	0	0	0	0	0	0
Member Services										
G Members Expenses	0	0	0	0	0	0	0	0	0	0
H Lord Mayor	0	0	0	0	0	0	0	0	0	0
I Co-opted Members	0	0	0	0	0	0	0	0	0	0
Total Member Services	0	0	0	0	0	0	0	0	0	0
Governance & Legal Services	3,919,770	992,790	22,500	(372,210)	4,562,850	0	(1,137,580)	(1,137,580)	3,425,270	0